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Central Intelligence Agency

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Washington, D. C. 20505

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16 December 1977

Dear Jack:

I appreciate your offer to help in the technology forecast activity which I have underway. I know your interest to be sincere. Jerry will maintain contact with you as the program develops, and I am sure he will put your experience to good use.

I cannot extend to you an invitation to the colloquium itself as the numbers in attendance must be severely restricted. I hope your contribution will be no less if it is therefore focused on how to maximize the usefulness of the results.

Yours,

STANSFIELD TURNER

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Notes from the Director

No. 17

14 December 1977

STATEMENT ON DDO REDUCTION

I have been requested by several committees of Congress to provide background information on the personnel reduction in the DDO. The statement which I provided in response to those requests is printed in its entirety below for the information of all CIA personnel.

**Statement by Admiral Stansfield Turner,
Director of Central Intelligence,
Concerning Personnel Reductions in the
Directorate of Operations, CIA**

I. Why were the cuts necessary?

Soon after my arrival in the Agency last March, I began to hear that the Directorate of Operations was overstaffed. It was almost universally perceived within the Agency that the DDO had excess people, resulting in over management and under utilization of talent. Some organizations could tolerate this, but not an organization like the CIA where we are fortunate to have high-quality, dedicated and ambitious people. Nor, from a broader standpoint, is it tolerable to have unnecessary people on the taxpayers' payroll.

At that time the Directorate of Operations was already engaged in a three-phase restructuring and paring down program. I encouraged and received a report on their efforts in mid-July.

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